



EDMONTON POLICE SERVICE



REPORT TO THE EDMONTON POLICE COMMISSION

DATE: 2011-December-30

SUBJECT: Monthly Report for the Period Ending November 30, 2011

RECOMMENDATION:

That the monthly report for the period ending November 30, 2011 be received for information.

INTRODUCTION:

This report provides current and projected year end financial performance information for the Edmonton Police Service (EPS) for the period ending November 30, 2011.

COMMENTS / DISCUSSION:

Results

The results for the period ending November 30, 2011 indicate a net surplus position of \$2.0 million or 1.0% mainly due to the under spend in non-personnel costs (\$1.6 million), the under spend in personnel costs (\$1.3 million), offset by a deficit in revenue (\$0.9 million). The increased under spend is primarily due to delays in a major overhaul to Air 1 which is currently underway.

The variance in personnel costs is primarily due to the Service being under strength at the beginning of the year. The final 2011 recruit class commenced in November taking the service slightly over strength.

The main cause of the under budget position in non-personnel costs is the continuing practice of delaying spending to the last quarter. Expenses for the month are \$0.9 million over budget and work has continued with managers to ensure that the non personnel projections are reasonable and achievable by year end.

The variance in revenue relates to a decrease in towing activity, a number of secondment vacancies and the cancellation of a number of secondment initiatives.

CONCLUSION:

Based on the results to the end of November and the explanations above, the year end forecast indicates that EPS will be slightly under budget.

ADDITIONAL INFORMATION ATTACHED:

Attachments

- I Budget Variance by Major Category of Revenue & Expenditures

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Approved by: David KOROL, Deputy Chief, Corporate Services Bureau 

A/ Chief of Police:



Date: 29 December 2011

Edmonton Police Service
Budget Variance by Major Category of Revenues & Expenditures
For the Period Ending November 30, 2011
(\$000's)

	Current Period				2010 Year to Date				2011 Year to Date				Year End Forecast			
	Budget	Actual	Var	%	Budget	Actual	Var	%	Budget	Actual	Var	%	Budget	Projected	Var	%
Revenue																
Traffic Safety Act (Note 1)	\$ 888	\$ 1,204	\$ 316	35.6%	\$ 10,772	\$ 10,543	\$ (229)	-2.1%	\$ 11,039	\$ 12,312	\$ 1,273	11.5%	\$ 12,158	\$ 13,458	\$ 1,300	10.7%
Transfer to COE General Revenues	-	(316)	(316)		-	-	-		-	(1,273)	(1,273)		-	(1,300)	(1,300)	
Provincial Grants (Note 2)	-	-	-		22,144	22,156	12	0.1%	23,194	22,983	(211)	-0.9%	23,194	22,983	(211)	-0.9%
Other (Note 3)	2,044	2,147	103	5.0%	20,769	24,055	3,286	15.8%	24,657	23,986	(671)	-2.7%	26,867	26,143	(724)	-2.7%
Total Revenue	2,932	3,035	103	3.5%	53,685	56,754	3,069	5.7%	58,890	58,008	(882)	-1.5%	62,219	61,284	(935)	-1.5%
Expenditures																
Personnel																
Salary and benefits (Note 4)	18,672	19,140	(468)	-2.5%	202,255	203,195	(940)	-0.5%	211,168	209,463	1,705	0.8%	234,151	231,829	2,322	1.0%
EPS Overtime (Note 5a)	665	745	(80)	-12.0%	7,689	7,397	292	3.8%	7,596	7,931	(335)	-4.4%	8,691	9,046	(355)	-4.1%
External Overtime (Note 5b)	25	46	(21)	-84.0%	-	1,040	(1,040)		274	369	(95)	-34.7%	299	415	(116)	-38.8%
	19,362	19,931	(569)	-2.9%	209,944	211,632	(1,688)	-0.8%	219,038	217,763	1,275	0.6%	243,141	241,290	1,851	0.8%
Non-Personnel																
Furniture, equipment, IT, materials and supplies (Note 6)	609	1,306	(697)	-114.4%	8,702	8,692	10	0.1%	10,217	9,700	517	5.1%	11,252	11,677	(425)	-3.8%
Contracts and services (Note 7)	1,520	1,739	(219)	-14.4%	16,850	14,970	1,880	11.2%	17,504	16,888	616	3.5%	19,572	20,076	(504)	-2.6%
Vehicles (Note 8)	549	648	(99)	-18.0%	5,092	5,811	(719)	-14.1%	6,513	6,712	(199)	-3.1%	7,063	7,484	(421)	-6.0%
Facilities (Note 9)	1,110	1,094	16	1.4%	12,695	11,293	1,402	11.0%	12,370	12,068	302	2.4%	13,480	13,337	143	1.1%
Other (Note 10)	97	(45)	142	146.4%	2,583	1,953	630	24.4%	2,726	2,324	402	14.7%	2,835	2,483	352	12.4%
	3,885	4,742	(857)	-22.1%	45,922	42,719	3,203	7.0%	49,330	47,692	1,638	3.3%	54,202	55,057	(855)	-1.6%
Total Expenditures (Note 11)	23,247	24,673	(1,426)	-6.1%	255,866	254,351	1,515	0.6%	268,368	265,455	2,913	1.1%	297,343	296,347	996	0.3%
Position before Adjustments	20,315	21,638	(1,323)	-6.5%	202,181	197,597	4,584	2.3%	209,478	207,447	2,031	1.0%	235,124	235,063	61	0.0%
Tangible Capital Assets Budget adjustment													7,169	7,169	-	0.0%
Net Position	\$ 20,315	\$ 21,638	\$ (1,323)	-6.5%	\$ 202,181	\$ 197,597	\$ 4,584	2.3%	\$ 209,478	\$ 207,447	\$ 2,031	1.0%	\$ 242,293	\$ 242,232	\$ 61	0.0%

Edmonton Police Service

Explanation of Variances by Major Category of Expenditures and Revenues - Notes

For the Period Ended November 30th, 2011**1. Traffic Safety Act (TSA) Revenue**

Year to Date – Over budget. Revenue levels have been fluctuating from month to month.

Forecast – Revenue is expected to be greater than budgeted. However, any surplus from these revenues will be transferred to the City of Edmonton general revenues.

2. Provincial Grants

Year to Date – Grant receipts are under budget.

Forecast – Under budget. The 2011 budget was based on an anticipated 1.4% population increase (as per the City of Edmonton 2011 budget guidelines). No new census was undertaken in 2010 so the grant payment was based on the 2009 census. As a result, the anticipated increase in revenue from the grant was not achieved. Also, the Premiers Grant is lower than expected as the Province has changed their payment allocation basis from days in the year to a 25% / 75% ratio.

3. Other Revenue

Year to Date – A number of secondment vacancies and the cancellation of secondment initiatives have reduced the revenue received. This is partially offset by increased recoveries for overtime and leased vehicle costs associated with ALERT. A decrease in towing activity has resulted in a projected reduction in recovery and disposal revenue which is partially offset by reduced contract and services costs.

Forecast – Overall revenue is expected to be less than budgeted due to the number of secondment vacancies and reduced towing activities.

4. Salary and Benefits

Year to date – Under budget due to being under strength at the beginning of the year, higher than expected attrition, and a \$598k favorable variance in Court costs. Also, a refund of \$405k related to 2010 premiums, was received from the Workers’ Compensation Board. These savings are partially offset by a \$1.2M over spend in Statutory holiday pay

Forecast – Same as for year to date.

The sworn member attrition position for the first eleven months of the year is:

Attrition	November	November YTD	Full Year
Original Projection	4	44	48
Actual & Updated Projection	3	46	58

As of December 16th, twenty sworn members have tendered their resignation and thirty eight announced their retirement for an attrition total of fifty eight. Of these, forty six were no longer on the payroll as of November 30, 2011.

5a. EPS Overtime

Year to date – Over budget for EPS only overtime, largely due to the costs associated with the increased number of homicides to date, project investigations that are offset by budgets in Contracts and Services and the start up and operation of the Information Management and Approval Center (IMAC). These over spends are partially offset by under spends in the Traffic and Training Sections.

Forecast – Same as year to date.

5b. External Overtime

Year to date – Over budget.

- ALERT \$87k
- Other \$29k

Forecast – Over budget due to projected overtime incurred for ALERT which is offset by increased revenue.

6. Furniture, Equipment, IT, Materials and Supplies

Year to date – Under budget predominantly due to the timing of Telecomm and IT purchases.

Forecast – Over budget due to the purchase of equipment, funded from under spends in other budget headings including Salaries.

7. Contracts & Services

Year to date – Under budget predominantly due to timing issues, notably in Human Resources. Decreased towing costs which are offset by a reduction in revenue and project investigation funds are also contributing to the under spend. These under spends are partially offset by Overtime costs funded from the project investigation budgets.

Forecast – Over budget due to the 2011 initiatives (e.g. recruiting, facilities strategic master plan) funded from under spends in other budget headings including Salaries and a projected over spend in the Security Management branch.

8. Vehicle Costs

Year To date – Over budget due to ALERT vehicle lease costs which are offset by increased revenue.

Forecast – Same as year to date.

9. Facilities

Year to Date – Under budget due to lower costs for various facility renovation projects and lease costs for a secondment offset by lower recoveries.

Forecast – Same as year to date.

10. Other Costs

Year to Date – Under budget due to higher fleet and facility insurance recoveries and lower training expenses notably in Informatics, Human Resources, and the Operational Support Division.

Forecast – Same as year to date.

11. Accruals

The total Operating non-personnel accruals for November amounts to \$2.2 million (rounded).